

CONTINUOUS IMPROVEMENT UPDATE

THE CI PROJECTS HAVE BEEN
UNDERWAY SINCE LAUNCHING THE

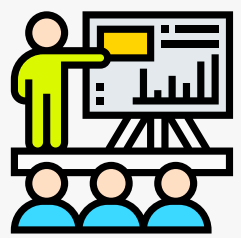
DESIGN & PILOT PHASE

(WAVE 1) IN JUNE:

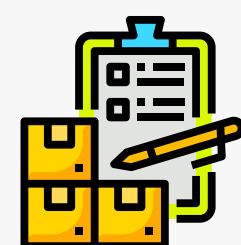
Current CI Pilot Projects:

1. Cement MRO Inventory Optimization
2. Ready-Mix Receiving, Consumption, and Inventory Reporting
3. Cement Integrated Business Planning (IBP) Process Maturity Assessment

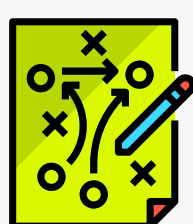
As we continue on with the Wave 1 Design & Pilot phase, the CI project teams are making great progress. Here are some highlights of quick wins and upcoming efforts underway:



RMX: We have implemented the use of a bill of lading Raw Material receiving stamp for the Carolina sites, which ensures accurate invoice matching and validates receipts of raw materials. The rubber stamps have been custom ordered and sent out for delivery. Our goal is to make this into a standard process for all Argos sites to reduce receipt errors. Set-asides continue to trend down for the two sites that have been trained (Duluth and Red Oak) with a reduction of \$145K over the last 2 months.



CMT MRO: We have completed the Automated Criticality assessment recommendations, which will allow for increased availability of critical parts to support maintenance and machine uptime, and also build a standardized, reliable process.



IBP: We have gained alignment on the future vision for IBP at Argos with key functional stakeholders and currently in the process of assessing process and technology gaps.

Stay tuned for additional project successes to be shared over the upcoming weeks! If you are interested in learning more about the CI initiatives, participating in future CI projects, or have any project ideas or suggestions for improvement please reach out to the **CI Office** at continuosio@argos-us.com